



BUILDING FROM THE FLOOR UP

INTRODUCING A RESIDENCY TEACHING SERVICE
INTO AN EXISTING RURAL HOSPITALIST GROUP MODEL

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DISCLOSURE

All members involved with this activity have declared no financial relationship with any relevant commercial interest



Mark Cooper
PHOTOGRAPHY



OBJECTIVES

- 1) How to win friends and influence people:
creating space for family medicine
- 2) Review and brainstorm different models for inpatient teaching structure
- 3) Discuss experienced challenges and identify solutions

NOT LA, NOT THE BAY



Ukiah Valley
Residency Program

ADVENTIST HEALTH UKIAH VALLEY FAMILY MEDICINE RESIDENCY

Ukiah, Mendocino County

RURAL Northern California

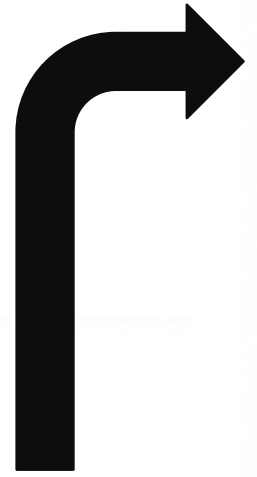
- 2 hours north of San Francisco and 3 hours south of Eureka
- Population of ~90,000 across 3,800 sq. miles (>2x Rhode Island)
- From the coast to the mountains with many people "off the grid"
- Only residency program across Mendocino & Lake counties

RURAL...BUT NOT CRITICAL ACCESS

OPEN ICU 8 + MED/SURG 34 = **42 BEDS**



HOSPITALIST GROUP TAKEOVER



vituity®



PACIFIC REDWOOD
MEDICAL GROUP



BREAKOUT GROUP #1

How to win friends and influence people:
creating space for family medicine

MULTIDISCIPLINARY TEAM

Hospitalist Physicians

Hospitalist APPs

Nurses/Floor staff

Specialists/Tele-consultants

Pharmacy

PT/Speech/Dietician

Case Management

BREAKOUT GROUP # 1

How to win friends and influence people:
creating space for family medicine

- 1) Hospitalists are not interested in teaching
- 2) APPs misinterpret resident responsibilities/expectations (patient assignment/caps, admissions, clinic, didactics, call)
- 3) Nurses perceive residents as medical students and prefer to call attending directly for orders/guidance



QUARTERLY FACULTY DEVELOPMENT WORKSHOPS

July 2022: **Adult Learning Theory, Creating a Supportive Learning Environment**

September 2022: **ACGME Milestones, Evaluations & Feedback**

January 2023: **Supporting Learners in Difficulty**

March 2023: **Technology in Medical Education**





BREAKOUT GROUP #2

Review and brainstorm **different models**
for inpatient teaching structure

HOSPITALIST SHIFTS

ICU Attending

- ICU rounding
- M/S overflow

Swing Attending

- M/S rounding
- Supervise
1-2 APPs
- Admissions

Night Attending

- ICU & M/S
Admissions
- Cross-cover

BREAKOUT GROUP #2

Review and brainstorm **different models** for inpatient teaching structure

1) Split Service model

1 residents round w/ ICU attending; 1 resident admits w/ Swing attending

2) Resident Teaching Service model

PGY3 leads resident team (PGY1/PGY2), all supervised by ICU attending

3) 1-on-1 Attending model

1 resident per attending: ICU rounding, Swing admitting, Night float





BREAKOUT GROUP #3

Discuss experienced **challenges**
and identify **solutions**

OPEN ICU SUPPORT

Pulmonologist/Intensivist

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graph TD; A[Pulmonologist/Intensivist] --> B[Tele-Intensivist]; B --> C[Locums Intensivist]; C --> D[ER/Critical Care];
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Tele-Intensivist

Locums Intensivist

ER/Critical Care

BREAKOUT GROUP #3

Discuss experienced **challenges**
and identify **solutions**

- 1) Attendings/residents have different comfort levels in ICU with critically-ill patients
- 2) Staffing shortages burden attendings and residents
- 3) Some residents do not like hospital medicine and will do ANYTHING to get out of doing admissions
- 4) Everyone has their own agenda and may not want to teach



RESUSCITATION AND CRITICAL CARE

R.A.C.C. TRACK

- RACC Resident leads ICU service
- Monthly simulations during didactics
- Mock rapid response/codes across hospital
- FCCS and ATLS training certifications
- Rotate at local critical access hospitals/ERs

NEXT STEPS...

Creating a Faculty Hospitalist Group

- Full-scope FM faculty & FM/IM hospitalist-only faculty
- Supported by intensivist to improve critical care skills
- Competent with inpatient procedures
- Salary model contract
- **Recruit, recruit, recruit!**

Questions?

